

**LANCASTER DISTRICT COMMUNITY AND VOLUNTARY SOLUTIONS  
TRUSTEES' REPORT AND  
UNAUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025**



**Lancaster District Community and Voluntary Solutions  
Contents**

---

	<b>Page</b>
Trustees' Report	1–21
Independent Examiner's Report	22
Statement of Financial Activities (including Income and Expenditure Account)	23
Balance Sheet	24
Statement of Cash Flows	25
Notes to the Statement of Cash Flows	26
Notes to the Financial Statements	27–34

The trustees present their report and the financial statements for the year ended 30 June 2025.

## **Objectives and Activities**

### **Aims and Objectives**

#### **Our purpose, aims and activities for the year 2024-25:**

Lancaster District Community and Voluntary Solutions (LDCVS) is an infrastructure organisation that exists to support and strengthen the sustainability, independence and ability of voluntary, community, faith and social enterprise organisations to deliver services and activities that support individuals and communities in the Lancaster District. Currently we have over 400 local organisations as members of LDCVS and several public sector and corporate bodies that are associate members. We added 68 new members over the year.

Our Objects, which are contained in our governing document (Memorandum and Articles) are:

- To promote any charitable purposes for the benefit of the community with particular reference to the local government district of Lancaster (hereinafter called "the area of benefit") and, in particular, the advancement of education, the protection of health and the relief of poverty, distress and sickness.
- To promote and organise co-operation in the achievement of the above purposes and to that end to bring together in council representatives of the voluntary organisations and statutory authorities within the area of benefit

The aims of our charity, for the public benefit, are to:

- Ensure our members are well supported to deliver the best outcomes and that their expertise is valued and maximised.
- Work with our members to shape local services to best meet local needs.
- Bring organisations together to build relationships, share support and learn from each other.
- Help our members access the resources, funding and support they need.

Our aims fully reflect the purposes (objects) that the charity was set up to further and we review them each year, together with our objectives and activities, to assess the success of each key activity and the benefits they have brought to our beneficiaries. This review also helps us to ensure our aims, objectives and activities are focused on our stated purposes and how planned activities contribute to the aims and objectives set by the Trustee Board. In considering these, the trustees of LDCVS believe they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the public benefit guidance published by the Charity Commission.

#### **The focus of our work:**

Our overall mission has been, and remains, to promote, develop and support, through partnership, a dynamic and diverse voluntary and community sector. In setting out our aims and objectives we have also defined the outcomes that will demonstrate whether we met them and whether our activities have brought about benefits to those organisations and individuals we work with.

#### **Public Benefit**

As part of our business plan, the board in 2022 agreed four strategic aims for the period to 2025:

- To ensure our members are well supported and resourced
- To connect communities, the VCFSE sector and support agencies
- To champion the VCFSE sector
- To be a sustainable organisation, open to new learning

For each of these aims, we have identified several indicators, which will help us understand how well that aim has been achieved. The trustees confirm that they have complied with the requirements of Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit.

## **Achievements and Performance**

### Welcome – Professor Paul Jebb, Chair of Trustees

It is my pleasure to present the Lancaster District CVS Annual Report for 2024–2025.

Across our district, more than 450 voluntary, community, faith and social enterprise organisations are not only delivering vital services but also holding communities together through turbulent times. Their work provides support, connection, and hope in the face of ongoing challenges, from tight funding and financial pressures, to increasing demand for services.

Yet, this moment also presents real opportunities. Opportunities to innovate, to collaborate more deeply, and to transform the way our sector works together. We know that charities are continually asked to do more with less, in an environment where grants and contracts rarely cover the true costs of delivery. The question is not simply how we thrive, but how we create the conditions for long-term sustainability and meaningful impact.

Now, more than ever, we need to help our members build the resilience they need to thrive. At Lancaster District CVS we remain committed to walking alongside our members on this journey. This means creating the conditions for supporting innovation, strengthening collaboration and enabling long-term impact. We will continue to be a stable and consistent partner in that journey, offering practical tools, advocacy, and a platform for the sector's collective voice so you as our members have the support and space to lead change.

Our Annual Report documents our work, our journey over the last year with acknowledgement to the people who have shaped and informed how we work collaboratively to support the voluntary, community, faith, social enterprise sector and our local communities.

I am grateful to our funders, supporters and partners who have shown their continued confidence in us. Furthermore, I am entirely grateful to our Board of Trustees for their energy and eye for detail and our staff and volunteers who have continued to show courage and tenacity over the last year. Above all, we celebrate our colleagues across the sector – the people who lead and work tirelessly supporting our residents living in our district today and for the future.

Together, we are creating a stronger, more connected voluntary sector – one that is ready to meet challenges head on and seize the opportunities ahead.

### Foreword – Yak Patel, Chief Executive Officer

As I reflect on the past year, what stands out most vividly are the moments spent visiting our local voluntary, community, faith and social enterprise (VCFSE) groups across Lancaster District. Walking into community centres, attending local projects, sitting in on community meetings, and speaking with our members and residents has been invaluable. These interactions bring to life the stories behind the numbers, deepening my understanding of the extraordinary impact our local organisations make every day – from supporting vulnerable families, to creating safe spaces for young people, to championing health and wellbeing initiatives that touch every part of community life.

2024 marked my 12th year at Lancaster District CVS and 30 years working in the VCFSE sector. Meeting our members across the district and listening to their work is not just a responsibility, it's a firm part of my DNA and keeps me inspired as CEO of Lancaster District CVS.

It is clear that such impact does not happen in isolation. Behind each successful project lies a web of connections, partnerships, and resources – the local infrastructure that enables organisations to thrive. As highlighted by national research from DCMS and NAVCA, local infrastructure such as ours play a critical role: strengthening governance, building capacity, unlocking funding, shaping local policy decisions, and connecting groups that might otherwise not get the chance. Put simply, strong infrastructure ensures that frontline groups can focus on delivering change, while also having a voice in shaping the systems and processes that affect them.

...CONTINUED

**Main Achievements – continued**



*LDCVS Chief Officer Yak Patel with Robyn Thomas, CEO and Founder of Stanleys Community Centre, at the reopening of Stanleys in May 2025*

Over the last year, Lancaster District CVS has continued to invest in this foundation. From practical training and governance support, to convening partnerships and amplifying resident voices, our work has sought to strengthen the conditions that allow the sector to flourish. We know that the challenges facing our district whether that be health inequalities, housing, community cohesion, the cost of living crisis - all are complex and cannot be tackled by any one organisation alone. But by working together, supported by a resilient infrastructure, our VCFSE sector is demonstrating daily that real, lasting change is possible.

As you read this report, I hope you will see the breadth of what has been achieved, and also the depth of connection that underpins it. The future we want for our communities will only be realised if we continue to invest in both the people and the structures that enable collaboration, innovation, and leadership.

## **Charitable Activities**

### Report

#### *Celebrating the District's Voluntary Sector – FestiVOL 2024*

Over 75 representatives from dozens of community organisations met up at the Lune Valley Methodist Hub in Brookhouse on 21 November for FestiVOL, the annual celebration of our district's voluntary sector.



*Kyle McKenzie of Escape2Make, one of the guest speakers at FestiVOL 2024*

Opening the event, we heard inspiring accounts of community support, innovation and progress from guest speakers including Abi Mills (The Right Worshipful Mayor of the City of Lancaster), Vanessa Toulmin of Morecambe Winter Gardens, Sharon Jackson of Neuro Drop-in, and Kyle McKenzie of Escape2Make.

Delegates then took part in workshops taking a closer look at three areas where the involvement of community organisations has been changing and deepening across the district:

- Community Centres & Community Assets
- Regenerative Economy
- Have A Go & Get Involved (finding out how honest discussion, games and art can support mental health)

These workshops provided an opportunity for delegates to challenge preconceptions, share experiences and ambitions, and discover new ways to work together to support our communities.

This process helps Lancaster District CVS understand how the organisations we support want to move forward in relation to achieving their aims, and in turn contributes to our plans for the future and how we talk to stakeholders about our sector's aspirations.

...CONTINUED

## **Charitable Activities - continued**

### Organisational Development and Capacity Building

This service provides support to local people looking to establish new projects and groups and also helps existing organisations to improve their effectiveness. Groups can access support with a wide range of issues including charity or social/community enterprise start-up, governance and leadership, achieving quality standards, social impact, project development, applying for funding, policy development, and training.

- We provided development advice information to 78 individuals and organisations, and 93 substantial bespoke information and guidance sessions to organisations requiring additional support and research. Groups who received this support provide community services in areas of work including health and wellbeing, children, young people and families, environment, community safety, vulnerable people, arts and culture.
- We advised 12 new start-ups, helping with business planning, funding and investment.
- We delivered 8 open workshops to 152 delegates.

One organisation we supported, the Bay International Film Festival, told us more about what it meant for their work:

*"We wanted to personally thank you for your and CVS Team's support of our second film festival edition. It's no exaggeration to say that the festival's success was only possible because of wonderful people like you who collaboratively helped us to make it happen. We're truly grateful for your support".*

To support community groups in learning from each other, LDCVS introduced a new support network specifically for the Voluntary, Community, Faith and Social Enterprise Sector (VCSFE) in 2023 called the Swop Shop Skill Share Network. The purpose is to create a networking space where attendees can swap their own organisation's ideas, skills and resources and take the opportunity to talk about what has worked well for them on themed topics. And of course, benefitting from hearing from other organisations and taking on board their best practice and solutions. This year we delivered 2 Swop Shops:

- Suicide Awareness and prevention - a sold-out event with 45 participants from across 30 organisations, the event focused on tools resources and knowledge to help people and organisations to support the most vulnerable people accessing services
- Heart of the Community – identifying, managing and realising the potential of community assets. 11 organisations attended from community centres, villages halls and institutes across the district. The session, provided an opportunity to share community project ideas and consider shared solutions for running buildings, including financial, legal and maintenance.

### Funding Advice and Information

Our funding advice and information function helps sector organisations to access funding opportunities from sources including charitable trusts and commissioners that enables them to become more sustainable by improving their financial security and capacity.

Our Development Officer advises on local, regional and national opportunities and guides our members through one-to-one advice sessions. Other support also includes developing proposals to bid status, compiling evidence and data, and advice on managing and monitoring once the grants is awarded.

...CONTINUED

**Charitable Activities - continued**

The annual LDCVS funding fair connected 108 attendees with representatives of local, regional and national funders including:

- The National Lottery Community Fund
- Arts Council England
- Lancashire Environmental Fund
- Key Fund
- The Duchy of Lancaster
- The Francis Scott Charitable Trust
- Ørsted Walney Extension Community Fund
- Banks Lyon Memorial Trust
- Spacehive Crowd Fund Lancashire
- Lancaster City Council
- LDCVS Bay Foundation
- Lancashire County Council 4 Communities
- The National Lottery Heritage Fund
- easyfundraising
- Westminster Foundation
- The Penhale Fund
- The Community Foundation for Lancashire
- 3R Charity



*Member organisations met with a range of local, regional and national funders*

Lancashire Youth Challenge attended the Fair and told us more about their experience:

*"I found the event well managed and beneficial to our charity, as the funding parties we met with, are eager to offer support and welcome applications. Events like these are of paramount importance to charities like ours, as we rarely get chance to have in person meetings with funders, and that direct connection and communication makes a huge difference."*

...CONTINUED

**Charitable Activities - continued**

*Community Learning Network*

Working in partnership with Lancaster City Council, our sector is benefitting from United Kingdom Shared Prosperity Fund funding which has provided resources to coordinate a training programme for voluntary organisations across the district.

Our Community Learning Network Officer works closely with our members to determine their training needs and create or source appropriate workshops held in person or online.



The image is a promotional flyer for a 'Disability Inclusion' workshop. At the top right is the LDCVS training logo, which consists of a stylized 'A' shape above the text 'ldcvs training'. The main title 'Disability Inclusion' is in large, bold, white and orange letters. Below the title, the text 'FREE, INTERACTIVE & INFORMATIVE WORKSHOP' is in white. The date 'Tue 21 January 2025' is prominently displayed in large orange letters, followed by '10am - 12pm' and 'Christchurch, Lancaster, LA1 3EA' in smaller white text. To the left of the date, there is a block of text describing the workshop's purpose: 'This workshop, led by Ollie Flitcroft, explores the challenges faced by disabled people, the impact of language on disability, and the importance of disability equality. Through interactive discussions and Ollie's personal experiences, participants will gain insights into creating a more inclusive and accessible environment for all.' Below this text is a list of four bullet points, each preceded by a yellow checkmark icon:

- Explore different impairments and daily challenges faced by disabled people.
- Discuss the impact of language on disability, both positive and negative.
- Hear Ollie Flitcroft's personal experiences and challenges as a disabled person.
- Engage in interactive discussions on disability equality and inclusion.

A large yellow button at the bottom left says 'Book your place today!'. Below it, the text 'For more information visit: [lancastercvs.org.uk/training](http://lancastercvs.org.uk/training)' is in white. At the bottom right, there is a small illustration of a man in a wheelchair and a woman sitting on the floor, both smiling. The text 'UKSPF support has enabled LDCVS to offer a comprehensive training programme, responsive to the needs of our membership' is at the very bottom in white.

During our 2024/5 year, over 240 delegates from 61 organisations attended workshops covering issues such as:

- Mental health first aid
- Multiple Sclerosis awareness
- Visual impairment awareness
- Project management
- Working with volunteers with disabilities
- LGBT+ awareness
- Understanding GDPR
- Coaching and mentoring
- First aid
- Finance

...CONTINUED

**Charitable Activities - continued**

- Communicating impact
- Stress management
- Disability inclusion
- Writing funding applications
- Volunteer management
- Social media
- Suicide prevention
- Public speaking

*The Bay Foundation*

The Bay Foundation is our overall brand for the work we carry out relating to organising and promoting grant programmes for the benefit of communities across the district. We co-design and administer these programmes on behalf of philanthropic organisations, businesses and the public sector, helping funding to get to the places and projects that make a real difference to people's lives.



*Participants in the 2024 Round of Pots of Possibility 'Your Pots', held at The Storey Institute*

During the year, we:

- Continued to develop granting processes conducted using participative budgeting. The Your Pots strand of the Pots of Possibility programme grants money originating with the National Lottery Community Fund for projects supporting community-led action and local initiatives to stimulate a zero-waste, circular and regenerative local economy. Applicants for grants of up to £10,000 from a pot of £50,000 gathered at The Storey in late November to present their ideas to the community who were then invited to vote for which projects they thought ought to receive the funds. We're proud to deliver this project in partnership with LESS (Lancaster) CIC and Shared Future CIC.
- Held a further round of the Community Pots strand of the Pots of Possibility programme, distributing £20,000 across seven projects.
- Distributed over £7,000 in grants of up to £500 from the Eric Wright Community Trust programme, targeted at our smallest community organisations.
- Worked with Lancaster City Council for a further year of the Lancaster Community Fund, distributing over £25,000 for projects which meet the Council's priorities around building community wealth and resilience, contributing to a more sustainable district, and creating individual and community well-being
- Joined forces with West End Morecambe Big Local to launch Minds within the Bay, a youth-led grant fund supporting ideas, projects and organisations that make a positive difference to young people's mental health in the West End of Morecambe. £20,000 was distributed among seven organisations for projects designed by young people and chosen for funding by a panel of their peers.
- Collaborated with our local authorities, Smokefree Lancashire, and the district's ICC leads to plan a grant programme worth more than £125,000 focused on increasing referrals to stop smoking pathways and providing diversionary activities within communities.

...CONTINUED

## **Charitable Activities - continued**

### *Financial Services*

Through our experienced Finance Officer, we provide a range of services for the sector including payroll management, pensions advice, payment of grants and independent examinations of accounts. During 2024-25, we provided independent examinations to 17 organisations, and payroll services for 52 employees across 12 clients.

### *Lancaster District Volunteer Centre*

The Lancaster District Volunteer centre supports volunteers, and the organisations that recruit volunteers, by providing a brokerage service that matches local people to organisations with volunteering opportunities.



*The LDCVS stand at Lancaster University's Sustainable Futures Volunteering Fair, March 2025*

The centre also provides bespoke support to organisations deploying volunteers, including good practice guides, advice on policies and procedures and training and support with developing new initiatives involving volunteers. Our Volunteer Centre remained the key local volunteering development organisation in the district. We supported a wide range of people including those recovering from issues such as mental health problems, alcohol and drug addiction, criminal justice and being long term unemployed.

Whilst we recognise that volunteering can bring enormous benefit to individuals and organisations, it also requires a great deal of partnership working to ensure people are supported into volunteering. A large percentage of people seeking opportunities had come from difficult backgrounds and were looking to rebuild their lives through volunteering. These were the very reasons for co-designing programmes that helped build resilience amongst families, individuals and communities – thus building social action and developing local leadership.

...CONTINUED

### **Charitable Activities – continued**

Creating pathways into volunteering for young people through to older people and those with disabilities amongst other community groups remained a focus for our team. Promoting volunteering in communities affected by unemployment as a means of building work skills, confidence and addressing community need also remained an important component of our work. Regular 'drop in' sessions were held in job centres, town centres, festivals, community events, community centres and in places and times that were more accessible for local people.

- Our online volunteer centre website advertised 51 opportunities at [volunteering.lancastercvs.org.uk](http://volunteering.lancastercvs.org.uk)
- 23 new organisations registered to offer opportunities online
- 111 potential volunteers registered to find opportunities online
- 37 organisations were advised about working with volunteers.
- One to one advice was offered to 90 potential volunteers.
- We helped to administer over 60 DBS checks, providing help with advice and guidance, eligibility checks, form filling and ID requirements.

The quality of the service we offer speaks for itself and it is a matter of great pride for us all to be able to respond to unmet needs. Without the contribution of our own volunteers, we wouldn't be able to support the people and organisations we come into contact with. We would like to emphasise the significant contribution our volunteers make, and we hope that this continues to be recognised by our members and partners.

#### *Volunteer Awards*



*Celebrations at the 2025 Lancaster District Volunteer Achievement Awards*

The biennial Lancaster District Volunteer Awards took place at the Strathmore Hotel in Morecambe on Friday 6 June. 150 guests enjoyed a celebration of the tireless work of volunteers across the district. Hosted by LDCVS Chair Professor Paul Jebb and trustee Ali Richards alongside the Right Worshipful Mayor of Lancaster Margaret Pattison, the event also celebrated 20 years since the district's first Volunteer Awards in 2005.

Congratulation to all nine category winners and thank you to event and category sponsors Lancaster University, Lancaster & Morecambe College, The Cumberland Building Society, HSE Advice UK, Specialist Care Team, Lancashire County Council (Local Member Grants from Erica Lewis and Charlie Edwards), and Lancaster City Council.

...CONTINUED

### **Charitable Activities - continued**

#### *Lancaster District Young People's Foundation*

Growing from the successful Lancaster District Youth Partnership initiative, Lancaster District Young People's Foundation (LDYPF) was accepted as a Charitable Incorporated Organisation by the Charity Commission in July 2024.



*A young people's consultation event*

During the year, Lancaster District CVS continued to support the new Foundation with the time and expertise of our Young People Foundation Officer.

Funds were secured from Lancaster City Council to enable consultation sessions with young people. We held two evening sessions in community venues with an aim of consulting with young people about their aspirations for their communities and recruiting young people for our Young People's Advisory Board. The events were attended by 40 young people.

A diverse group of engaged young people were recruited to form the LDYPF Young People's Advisory Board. We are currently meeting with young people every month and their ideas shape our decision making. Meetings are regularly attended by 10 -12 young people.

We also put young people at the heart of decision making through our Minds Within The Bay programme. This involved recruiting and training a group of dynamic young people, making them responsible for developing and overseeing a grant giving programme. The panel awarded £20,000 to projects which support young people in the West End of Morecambe with their mental health. The young leaders were meticulous in their decision making and we are excited to see the impact that the funded projects will make.

#### *Banks Lyon Step Up Fund*

14 young people have benefited from the fund from June 2024 to June 2025. The fund supports young people living in the Lancaster District, aged between 16 and 24 facing social and/or financial barriers to accessing education, training or employment. It can be spent on anything which will help the young person progress on the route to employment.

AB was referred by Morecambe Foyer. AB is 18 years old and has lived experience with street-based homelessness. When AB came to stay at Morecambe Foyer, he came with 'just the clothes on his back'. AB was provided with an opportunity to interview for a role as a carer which led to him securing employment.

The StepUp Fund enabled AB to purchase much needed clothing and toiletries to support him with being presentable and confident in his new role. Morecambe Foyer provided us with the following feedback:

*"Watching those young people be supported by the Step Up fund brought joy to my heart, knowing that you gave the young person a leg up for their employment prospects."*

...CONTINUED

**Charitable Activities - continued**

*Children & Young People Multi-Agency Forum (CYPMAF)*

We continued to host five CYPMAF meetings per year. The meetings provide a space for partners working in the young people's sector to come together to undertake training, to share good practice and to network. Meetings were regularly attended by around thirty colleagues.

Training has included:

- An overview of PREVENT Training
- A local picture of NEET young people by the Youth Futures Team
- Morecambe Bay Partnership - programmes for young people
- An overview of Lancaster and Morecambe King's Trust Programme
- The importance of Nature Connectedness by Natural England.

We continued to support colleagues working in the young people's sector by collating and distributing fortnightly newsletters to share updates about local young people's provision and funding and training opportunities. The information shares have also included regional and national updates. The network consists of over 280 members.

*The Lancaster District Directory & Social Prescribing*

The Lancaster District Directory, online at [directory.lancastercvs.org.uk](http://directory.lancastercvs.org.uk), helps our local population find and get in touch with essential services provided by community groups, the NHS and our local authorities.

Launched in January 2023, the directory grew over our 2024/5 year, adding 149 new services and activities.

Through 2024 and the early months of 2025 we collaborated with the Lancaster Integrated Care Community Development Lead and a core group of other health professionals and voluntary sector organisations to support Help is Close, a campaign focused on suicide prevention in our district. The campaign's assets across the project encouraged residents to visit the Directory to find out about local services that can help them to overcome the issues they face. LDCVS contributed to the campaign by commissioning a range of targeted adverts on social media with a total reach of over 450,000 accounts.

...CONTINUED

**Charitable Activities - continued**



*Paid social media advertising drove visits to the Lancaster District Directory as part of the Help is Close Campaign*

The effectiveness of the campaign can be seen in visitor numbers to a special landing page created on the directory, which was visited by nearly 7,000 users between 1 January 2025 and 30 April 2025. In addition, average monthly visitors to the Directory home page over the period were up by 286% compared to the same time in 2024.

During 2024/5 we received 142 social prescribing referrals from the district's PCNs, LSCFT and other sources, with the majority focusing on the need for community support around mental health, loneliness and isolation, physical health conditions, financial difficulties, and bereavement. Using the knowledge built up through building the Lancaster District Directory, Jenny Reddell, our Community Health Officer, can signpost suitable services and activities to these patients, helping them access local support.

We extended our social prescribing reach by partnering with Lancaster City Council and two key voluntary sector organisations to plan and deliver integration activities with adult social services as part of Lancashire County Council's Adult Social Services Transformation. A referral route from the County Council's Customer Access Service and selected Adult Social Care teams was opened in April 2025, backed up by additional support provided by Citizens Advice North Lancashire and Positive Futures Wellbeing CIO through direct grants from LDCVS.

This project will continue into our 2025/6 year with a focus on reducing calls to the County's teams through a small grants programme and a communications campaign focused on the wards generating the highest volume of calls. These correlate with wards which are less well provided with voluntary sector support and we believe that light-touch social prescribing can have a significant impact on resident wellbeing in those areas.

*Health Coaching*

In early 2025 we began to collaborate with Lancaster City Council to deliver health and wellbeing coaching through the WorkWell programme, funded by the UK Government through Lancashire & South Cumbria Integrated Care Board.

The programme is being piloted across several vanguard districts across England, and is a free and voluntary service available to anyone who is struggling to find or stay in work because of mental or physical health conditions. It provides access to a health coach who can help the participant plan realistic and reasonable steps to improve their situation, alongside referral to additional community-based support.

...CONTINUED

### **Charitable Activities - continued**

To deliver the programme, LDCVS has recruited a further three part-time Health & Wellbeing Coaches, strengthening our existing provision by 1.5 full time equivalent, who began to meet participants in the spring of 2025.

#### *Community Action Networks*

##### Ryelands Estate

The Community Action Network on the Ryelands Estate have continued to work side by side with local residents, local authorities, schools, the NHS, police, and local charities to create lasting change.

Since its inception in 2018, the Ryelands Residents Group has become far more than a residents' group - it has grown into a movement for community-led change. What makes Ryelands so special is the commitment of its residents: their determination to navigate challenges, look out for one another and find solutions together. It has been a real pleasure and privilege to grow alongside them, to support their ambitions, and at times, to simply be a shoulder to lean on.

While we could go on to write so much about their achievements, we created the following video to bring together voices from across the community - residents, partners, and those who have worked tirelessly to make Ryeland's a better place for everyone. It powerfully portrays the spirit of community unity in action. From improving play areas for children to realising the long-held dream of a new community centre, this story is about empowerment, shared purpose and the belief that every resident deserves the opportunity to thrive.

We invite you to watch the video and hear directly from the people of Ryelands about how they are shaping a brighter, fairer future for their community: <https://youtu.be/vDUqhkgk5Tsg>

As part of our involvement in the Ryelands Estate Community Action Network, we supported local engagement through the creation and promotion of dedicated publicity materials. The Ryelands video proved to be a powerful tool for raising awareness and showcasing community action, achieving 10,556 views and generating 258 reactions through comments, shares and saves.

This level of reach and interaction highlights both the strong interest in local initiatives and the value of using digital storytelling to amplify the voices and efforts of communities.

##### West End Morecambe

During 2025 we began the work of developing a Community Action Network in the West End of Morecambe, with the support of a grant from West End Morecambe Big Local. Residents, community organisations, local authorities and public sector organisations were invited to a two-day event at The Alhambra in June, where everybody had space to share their thoughts and feelings about the neighbourhood.



*The beginnings of the West End Morecambe Community Action Network project*

...CONTINUED

**Lancaster District Community and Voluntary Solutions  
Trustees' Report (continued)  
For The Year Ended 30 June 2025**

---

### **Charitable Activities - continued**

Our first day focused on the moments, memories and experiences that made people care deeply about the West End, sharing opinions about what gives the areas its heart and soul, and thinking about what the community dreams about for the future. During the second day, we talked about designing initiatives that could help the neighbourhood move towards those dreams by designing activities that could be feasible, impactful and sustainable.

#### *Partnership Working*

##### Creating strategic relationships and partnerships

Lancaster District CVS remained committed to ensuring that the voluntary, community, faith and social enterprise sector is visible, valued, and influential in shaping the future of our district. In a period marked by financial pressures, rising demand, and increasing complexity of community needs, our role as a strategic partner had never been more vital.

Over 2024–2025, we continued to strengthen collaboration across the system by working closely with local government, health partners, and community networks to ensure the VCFSE sector is recognised as an equal partner in local decision-making. This year has been about connection, resilience, and innovation: ensuring that partnership working translates into tangible outcomes for the sector and our communities.

We remained an active partner within the Lancashire and South Cumbria Integrated Care Board and the Integrated Care system, helping ensure that local voices, community intelligence, and the lived experience of residents inform both local and regional priorities. Our Chief Executive continued to represent the Lancaster District VCFSE Leadership Forum, ensuring the sector's collective "ask and offer" is heard and embedded in policy and planning discussions.

##### Lancashire and South Cumbria Place Partnership Board.

We continue to play a key role within the ICP, collaborating across health, local authorities, and the voluntary sector to improve population health and wellbeing. Our Chief Executive represented the county's VCFSE Alliance, ensuring the community sector's insights shape place-based health priorities and decision-making.

##### Voluntary Sector Northwest

Our ongoing commitment to ensuring Lancaster District's voice is represented at a regional level was achieved by attending Voluntary Sector Northwest meetings. These provided opportunities to meet with leaders from across the region to discuss shared challenges, influence policy, and strengthen the collective impact of the VCFSE sector.

##### Lancaster District Strategic Partnership

The creation of the Lancaster District Strategic Partnership was marked by the signing of a Memorandum of Understanding (MOU) on the 19th of August 2024.

Through the partnership, the nine founding member organisations will work together to improve the Lancaster District aligned to agreed strategic priorities – sustainability and the climate emergency, the economy, health and wellbeing and communities.



*Signing the Lancaster District Strategic Partnership*

The partnership aims to deliver mutually beneficial local and regional projects by identifying and developing new opportunities for collaborative working between sectors. It also aims to maximise how organisations use their combined resources effectively to improve the Lancaster District.

...CONTINUED

### **Charitable Activities - continued**

Lancaster District CVS is one of the founding members and we attend regular LDSP meetings to contribute to the steering of the partnership and ensure that the interests of the local sector are represented within projects across the district.

#### Lancaster District Health and Wellbeing Partnership Board

This year marked the conclusion of our Chief Officers tenure as Chair of the Lancaster District Health and Wellbeing Partnership Board. Serving in this role has been one of the most rewarding and challenging experiences of his career - an opportunity that truly deepened our appreciation for partnership working at its best.

Over the past three years, the Board has been united by a shared mission: to improve the health and wellbeing of people living and working across Lancaster District. Together, we have developed and delivered a wide range of initiatives addressing key local priorities - from mental health and children's wellbeing to poverty reduction and community resilience.

We are particularly proud of the collaborative projects that have made a lasting impact:

- Children and Young People – strengthening early intervention, suicide prevention, and youth-led safe spaces to tackle isolation, improve mental health, and support families.
- Uniting Around Mental Health – launching the Help is Close campaign and Adult Social Care programme, connecting thousands of residents to the support they need.
- Community Conversations – engaging residents directly to address issues such as poverty, food insecurity, education, smoking cessation, and housing.

With the introduction of the NHS 10-Year Plan and wider system reforms, it felt timely to hand over the role to new leadership and fresh perspectives. We remain committed to supporting the Board's continued success and the collective effort to build a healthier, fairer district.

#### Lancashire and South Cumbria VCFSE Alliance

Over the past year, we continued to play an active role in the Lancashire and South Cumbria Voluntary, Community, Faith and Social Enterprise Alliance, a key regional partnership that strengthens the voice and influence of the sector within the Integrated Care System.

Our involvement ensured that the experiences, challenges, and contributions of local organisations are represented in regional planning and decision-making. Through regular meetings, working groups, and shared learning sessions, we have contributed to shaping collective priorities around health inequalities, prevention, and community wellbeing.

A key focus this year has been the VCFSE UEC (Urgent and Emergency Care) Fund, which supported voluntary and community sector organisations to deliver services that reduce pressure on urgent and emergency care systems. We worked closely with partners to identify opportunities for local organisations to access funding, strengthen capacity, and deliver community-led solutions that improve access to care, promote prevention, and support people before they reach crisis points.

Through our participation, we have strengthened links between local and regional structures, ensured district-level insights inform wider system design, and supported the development of the Alliance's VCFSE Strategy and Action Plan, embedding the sector as an equal partner in health and care delivery.

#### Lancaster District Food Justice Partnership

In 2024–2025, we continued our strong commitment to tackling poverty and inequality through active participation in the Lancaster District Food Justice Partnership. This collaboration remained central to supporting residents most affected by the ongoing cost-of-living crisis.

Over the year, our collective efforts have strengthened the district's response to food insecurity, from coordinating emergency food provision to influencing anti-poverty policies. We also continued to prioritise community empowerment through education, participation, and advocacy on issues of food justice. By working together with Lancaster City council and local food projects in the community, we have helped to deliver vital support to those in need but also continued to support community groups to strengthen their charitable foundations.

#### Morecambe Eden Project – Communities and Place Team

During the year, we continued our active engagement with the Morecambe Eden Project, particularly through the Communities and Place Team, supporting efforts to enhance local engagement across the district.

Key areas of development include supporting programmes that address social inclusion, reduce isolation, and provide opportunities for skill-building and community participation. This included coordinating with local groups to deliver inclusive events, workshops, and activities that promote a sense of ownership and pride.

Through collaboration with the Communities and Place Team, we helped to ensure that the Eden Project's vision of a thriving, sustainable Morecambe is underpinned by meaningful community engagement, equitable access to opportunities, and projects that deliver lasting impact for residents.

...CONTINUED

## **Charitable Activities - continued**

### **Big Local – West End Morecambe**

Heading into the last 18 months of a 10-year Big Local programme, the West End Morecambe Partnership has continued to make significant strides in securing a lasting legacy for the community. Big Local, established by Local Trust in 2012, is a National Lottery Community Fund initiative providing over £1 million to each of 150 communities across England. Lancaster District CVS has acted as the Locally Trusted Organisation for WEM for much of this period, supporting the partnership and administering funds on their behalf.

A major milestone this year was the successful purchase of Stanleys Community Centre, a hub that has served the West End for over 15 years. Previously operating under costly rental arrangements and requiring significant upkeep, the Centre is now secured as a permanent community asset. Lancaster District CVS worked alongside WEM during the purchase, acting as the guardian of the property while planning its transition to full community ownership, ensuring that it remains owned by the community, for the community.

### *Information & Communication*

Throughout the year we continued to focus on growing our audience across our communication channels and diversify our methods of communication. Social media audiences grew by 7%

Between July 2024 and June 2025, our social media presence continued to grow, strengthening both reach and engagement across platforms. On Facebook, our audience grew by nearly 22% to 1,741 followers, while interactions more than doubled to 9,367 – reflecting greater connection and participation from our community.

Video content was a key driver of this success, with views increasing dramatically, including a 455% rise in three-second plays and a 306% rise in one-minute views. Alongside this, our YouTube channel generated 17,000+ impressions, 1,600+ views, and over 83 hours of watch time, further extending the reach of our messages and resources.

These results demonstrate the growing impact of our communications activity, with more people engaging with our content and the stories we share.

We published 48 editions of our weekly Bulletin to more than 900 subscribers, a very popular service among our members and stakeholders. The Bulletin connects groups to essential funding information and services. Information covered in these bulletins included local events and sector news, training and networking, health and wellbeing, job vacancies, funding information, policy updates, consultations and campaigning and news from local voluntary and community groups.

### *Looking Ahead*

As we look towards 2025 - 26, Lancaster District CVS remains committed to championing and strengthening the voluntary, community, faith and social enterprise sector. The year ahead will mark a pivotal point for us - a time to build on the progress we've made, renew our strategy with our members and partners, and continue shaping a future where communities are connected, resilient and able to thrive.

We will embark on the development of a new five-year strategic plan, co-designed with the people and organisations we work with. Through our conversations, harnessing on what we have heard and shared reflection, we will ensure the plan reflects the priorities and ambitions of our members, and communities. Our goal is to create a strategy that strengthens local collaboration, builds sustainable infrastructure for the sector, and ensures the voice of community organisations continues to shape decisions that affect people's lives.

The next year will also see us continue to invest in leadership development and capacity building within the sector. We know that strong, confident leaders and well-supported organisations are essential to driving change. Through our networks, training, and support, we will help our members navigate challenges, share learning, and develop new approaches to complex social issues such as poverty, health inequalities and social isolation.

Through our Community Action Network model, we will expand our place-based work, supporting residents and partners to codesign practical, locally led solutions that create lasting impact. We are particularly focused on deepening this work in areas where inequalities are greatest, ensuring that community voices lead the way in shaping neighbourhood renewal and wellbeing.

Volunteering will remain a cornerstone of our work. We will continue to connect people with meaningful opportunities that not only support local organisations but also enhance wellbeing and social inclusion. We will explore the Volunteer Centre Quality Accreditation (VCQA), a UK-wide quality mark awarded to organisations that consistently deliver the core functions of a Volunteer Centre.

We anticipate our health and wellbeing programs to grow. Working closely with partners across the health and social care system, we will support our members and residents to address physical and mental health by helping them to manage health inequalities. This includes social prescribing, health coaching and creating spaces for community-led health activities.

We are committed to growing our Bay Foundation as a trusted conduit for investing funding into the sector. By building strong partnerships with local businesses, philanthropic donors and anchor institutions, we aim to increase the resources available to the sector, ensuring that small grassroots groups have the support they need to deliver their work.

...CONTINUED

We will also build on our role as a strategic connector within the Lancashire and South Cumbria system, amplifying the role of the sector in health and wellbeing, poverty reduction, climate action, and community resilience. Our ongoing collaboration with the Integrated Care Partnership, local authorities, universities, and regional partners will help ensure that local expertise and lived experience remain central to system-level decisions.

Finally, we recognise that the coming years will bring both opportunities and challenges. Funding remains uncertain, demand continues to rise and the landscape of public services is changing with the introduction of the NHS 10 year plan, combined authorities and local government reform. Yet, we remain optimistic and determined. Our strength lies in the collective power of our members, partners, and communities - people who show every day that communities have the ideas, compassion and commitment to create a better district.

## **Financial Review**

### **Financial Position**

The total expenditure for the year was £882,201 (2024: £742,374) and income was £766,038 (2024: £765,875) giving a net operating deficit of £116,163 (2024: surplus of £23,501) leaving funds carried forward to 2025-26 of £462,857 (2024-25: £579,020). Free reserves are £156,179 (2024: £217,292). Restricted reserves are £306,678 (2024: £361,728).

Our main source of funding for our core costs was the National Lottery (Community Fund). We also received funding from Lancaster City Council along with project funding from various sources to reach a total income from grants and contracts of £687,127 (2024: £710,659). Our income from services provided to other organisations was £67,856 (2024: £44,065).

The Trustees are aware that all funding streams remain under threat of reduction or withdrawal and they continue to diligently monitor the budget and work to establish new sources of funding.

### **Principal financial management policies adopted in the year:**

A budget for the year was established and agreed prior to the beginning of the financial year and it was monitored monthly and amended as necessary over the period.

Management accounts were prepared and presented regularly to the board of Trustees for their monitoring and analysis of income and expenditures against the budget.

Policies regarding spending authorities, operation of petty cash systems and payment of expenses are held by the Charity and are reviewed at intervals.

### **Reserves policy:**

The Trustees believe that the Charity should hold financial reserves in order that it might meet anticipated future costs contingent liabilities and that it can continue to operate and meet the needs of users in the present uncertain funding environment. Trustees have determined that unrestricted funds equivalent to at least three months operating expenditure plus redundancy costs should be maintained at all times, equivalent to £118,000 in 2024/25 (2025/26 £118,000). Trustees routinely review the amount that should be held in reserve to meet contractual commitments and running costs in the event of significant reductions or withdrawals of funding which may have a damaging effect on continued operations.

### **Principal Funding Sources**

The main sources of grant funding were the National Lottery (Community Fund) and Lancaster City Council, both core cost grants. We also generated income via the Bay Foundation (see above) in respect of grant administration on behalf of funders.

### **Investment Policy and Objectives**

Funds which are not required immediately are held in easily accessed interest bearing accounts. This was deemed most appropriate since grant and income streams are occasionally subject to delays.

### **Risk Management**

The trustees review the risks at regular intervals and set up procedures to mitigate those risks.

The three main risks previously identified are the loss of major funding, insufficient trustees; and the loss of one or more key staff.

### **Additional Note**

**Subsidiaries:** none

### **Future Developments**

#### **Plans for the future:**

The Trustees are committed to growth of the organisation both in terms of scale and reach. We will continue to invest in effective infrastructure and our staff to maintain and improve the quality and range of services which we offer in our district.

To ensure that Lancaster District Community and Voluntary Solutions is robust and sustainable we will constantly review the strategic direction of our organisation. Funding is crucial to this and we continue to identify possible opportunities to ensure a diverse funding profile.

However, we note that without the financial support of our current funders we would not be able to deliver this vital service and would like to take this opportunity to thank The National Lottery Community Fund and Lancaster City Council. We would also like to thank every other funder, trust and organisation that has supported us, either financially or in other ways, throughout the year.

## **Structure, Governance and Management**

### **Governing Document**

Nature of the governing document: Memorandum and Articles  
How the Charity is constituted: Incorporated  
Date of governing document: 7th November 2018 (revised)

### **Governance:**

LDCVS was founded in 1972 as the National Council of Voluntary Services, an unincorporated charity. It became a charitable company limited by guarantee, incorporated 7th November 2008 and was established under a memorandum and articles of association which describes the objects and powers of the charitable company, and is governed under its Articles of Association. The Trustees are appointed in accordance with the Articles of Association.

Full membership of LDCVS is open to voluntary organisations that comply with the criteria for membership. In addition, there are affiliate categories of membership for public sector and corporate bodies. LDCVS trustee board is responsible for managing the business of LDCVS as outlined in the Articles of Association.

### **Trustee Selection Methods**

#### **Method of recruitment and appointment of trustees:**

LDCVS is a membership organisation, the membership being predominantly drawn from other local voluntary organisations, from whom the Directors (Board of Trustees) are elected either at the AGM or through an open and transparent selection and interview process. The paid staff of LDCVS are accountable to this Board. No funders are currently represented on the Board.

### **Induction and Training of Trustees**

#### **Policy and procedures adopted for the induction and training of Trustees:**

New trustees are inducted into the workings of the Charity, including policies and procedures, in a timely fashion and understand their responsibilities.

**Lancaster District Community and Voluntary Solutions  
Trustees' Report (continued)  
For The Year Ended 30 June 2025**

---

**Reference and Administrative Details**

**Trustees**

Ms Hazel Taylor (appointed 05/12/2024)  
Ms Emma Seddon  
Mr Anthony Murray  
Ms Alison Richards  
Professor Paul Jebb  
Ms Jess Shaw (appointed 11/02/2025)  
Ms Roda Ogunpehin (appointed 04/07/2025)

**Company Secretary**

Mr Nicholas Smith

**Other Personnel**

Yakub Patel - Chief Officer

**Charity Number**

1127626

**Company Number**

06743623

**Registered Office**

The Cornerstone  
Sulyard Street  
Lancaster  
LA1 1PX

**Independent Examiner**

Christine Harwood ACMA  
Accounts Matters Limited  
3-2-1 Storey House  
White Cross  
Lancaster  
Lancashire  
LA1 4XQ

## **Other Information**

### **Finally:**

The Trustee Board would like to thank our Chief Officer, all our staff and volunteers for their dedication, hard work and for ensuring a highly valued service is delivered to the communities across North Lancashire.

### **Statement of Trustees' Responsibilities**

The trustees (who are also the directors of Lancaster District Community and Voluntary Solutions for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statement unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements the trustees are required to:

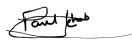
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgments and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at anytime the financial position of the charitable company and to enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The report has been prepared having taken advantage of the small companies exemption in the Companies Act 2006.  
The trustees' report was approved by the board of trustees and signed on its behalf by:

Professor Paul Jebb  
Trustee  
Date



21 Jan 2026

**Lancaster District Community and Voluntary Solutions**  
**Independent Examiner's Report to the Trustees of Lancaster District Community and Voluntary Solutions**  
**For The Year Ended 30 June 2025**

---

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2025.

**Responsibilities and Basis of Report**

As the charity trustees of the Company (and also its directors for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent Examiner's Statement**

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Chartered Institute of Management Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



23 Jan 2026

---

Christine Harwood ACMA  
Date  
3-2-1 Storey House  
White Cross  
Lancaster  
Lancashire  
LA1 4XQ

**Lancaster District Community and Voluntary Solutions**  
**Statement of Financial Activities (including Income and Expenditure Account)**  
**For The Year Ended 30 June 2025**

			<b>2025</b>	<b>2024</b>
		<b>Unrestricted funds</b>	<b>Restricted funds</b>	<b>Total funds</b>
	<b>Notes</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>INCOME AND ENDOWMENTS FROM:</b>				
Donations and legacies	<b>4</b>	109	-	109
Charitable activities	<b>5</b>	367,401	319,726	687,127
Other trading activities	<b>6</b>	67,856	-	67,856
Investments	<b>7</b>	10,209	29	10,238
Other	<b>8</b>	708	-	708
		<hr/> 446,283	<hr/> 319,755	<hr/> 766,038
				<hr/> 765,875
<b>EXPENDITURE ON:</b>				
Charitable activities	<b>9</b>	(501,236)	(380,965)	(882,201)
NET (EXPENDITURE)/INCOME		<hr/> (54,953)	<hr/> (61,210)	<hr/> (116,163)
Transfers between funds	<b>21</b>	(6,160)	6,160	-
NET MOVEMENT IN FUNDS		<hr/> (61,113)	<hr/> (55,050)	<hr/> (116,163)
				<hr/> 23,501
<b>RECONCILIATION OF FUNDS:</b>				
Total funds brought forward		<hr/> 217,292	<hr/> 361,728	<hr/> 579,020
TOTAL FUNDS CARRIED FORWARD	<b>21</b>	<hr/> 156,179	<hr/> 306,678	<hr/> 462,857
				<hr/> 579,020

The notes on pages 27 to 34 form part of these financial statements.

**Lancaster District Community and Voluntary Solutions**  
**Balance Sheet**  
**As At 30 June 2025**

			2025	2024
		Unrestricted funds	Restricted funds	Total funds
	Notes	£	£	£
<b>FIXED ASSETS</b>				
Tangible Assets	<b>16</b>	-	157,351	157,351
<b>CURRENT ASSETS</b>				
Debtors	<b>17</b>	115	-	115
Cash at bank and in hand		158,402	149,328	307,730
		158,517	149,328	307,845
<b>Creditors: Amounts Falling Due Within One Year</b>	<b>18</b>	<b>(2,338)</b>	<b>(1)</b>	<b>(2,339)</b>
<b>NET CURRENT ASSETS (LIABILITIES)</b>		<b>156,179</b>	<b>149,327</b>	<b>305,506</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>156,179</b>	<b>306,678</b>	<b>462,857</b>
<b>NET ASSETS</b>		<b>156,179</b>	<b>306,678</b>	<b>462,857</b>
<b>FUNDS OF THE CHARITY</b>				
Restricted Funds			306,678	361,728
Unrestricted Funds			156,179	217,292
<b>TOTAL FUNDS</b>	<b>21</b>		<b>462,857</b>	<b>579,020</b>
On behalf of the board				

*Emma Seddon*  
21 Jan 2026

-----  
Ms Emma Seddon  
Trustee  
Date

The notes on pages 27 to 34 form part of these financial statements.

**Lancaster District Community and Voluntary Solutions**  
**Statement of Cash Flows**  
**For The Year Ended 30 June 2025**

	<b>Notes</b>	<b>2025</b>	<b>2024</b>
		<b>£</b>	<b>£</b>
<b>Cash flows from operating activities</b>			
Net cash (used in)/generated from operations	<b>1</b>	(126,117)	14,859
Net cash (used in)/generated from operating activities		<u>(126,117)</u>	<u>14,859</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible assets		(157,351)	-
Interest received		10,238	11,151
Net cash (used in)/generated from investing activities		<u>(147,113)</u>	<u>11,151</u>
<b>Cash flows from financing activities</b>			
Repayment of bank borrowings		-	(1,802)
(Decrease)/increase in cash and cash equivalents		<u>(273,230)</u>	<u>24,208</u>
Cash and cash equivalents at beginning of year	<b>2</b>	580,960	556,752
Cash and cash equivalents at end of year	<b>2</b>	<u>307,730</u>	<u>580,960</u>

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Statement of Cash Flows**  
**For The Year Ended 30 June 2025**

---

**1. Reconciliation of (expenditure)/income to cash (used in)/generated from operations**

	<b>2025</b>	<b>2024</b>
	£	£
Net (expenditure)/income	(116,163)	23,501
Adjustments for:		
Interest income	(10,238)	(11,151)
Movements in working capital:		
Decrease in trade and other debtors	284	171
Increase in trade and other creditors	-	2,338
Net cash (used in)/generated from operations	<u>(126,117)</u>	<u>14,859</u>

**2. Cash and cash equivalents**

Cash and cash equivalents, as stated in the Statement of Cash Flows, relates to the following items in the Balance Sheet:

	<b>2025</b>	<b>2024</b>
	£	£
Cash at bank and in hand	<u>307,730</u>	<u>580,960</u>

**3. Analysis of changes in net funds**

	<b>As at 1 July 2024</b>	<b>Cash flows</b>	<b>As at 30 June 2025</b>
	£	£	£
Cash at bank and in hand	<u>580,960</u>	<u>(273,230)</u>	<u>307,730</u>

## **1. General Information**

Lancaster District Community and Voluntary Solutions is a company limited by guarantee, incorporated in England & Wales, registered number 06743623 and registered charity number 1127626. The registered office is The Cornerstone, Sulyard Street, Lancaster, LA1 1PX.

## **2. Statement of Compliance**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.

## **3. Accounting Policies**

### **3.1. Basis of Preparation of Financial Statements**

The financial statements have been prepared under the historical cost convention.

The charitable company is a Public Benefit Entity as defined by FRS 102.

### **3.2. Going Concern Disclosure**

The trustees have not identified any material uncertainties related to events or conditions that may cast significant doubt about the charitable company's ability to continue as a going concern.

### **3.3. Incoming Resources**

Grants, including grants for the purchase of fixed assets and government grants, are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met these amounts are deferred.

Other income is recognised in full in the Statement of Financial Activities in the year in which it is receivable.  
Investment income is bank interest only.

### **3.4. Resources Expended**

Expenditure is recognised on an accruals basis as a liability when it is incurred.

Expenditure includes any relevant VAT.

Grants payable are payments made to community groups from specific funding and are accounted for when the grant is awarded.

#### **Charitable expenditure**

Charitable expenditure comprises those costs incurred by the Charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### **Governance costs**

Governance costs include those costs associated with meeting constitutional and statutory requirements of the charity.

#### **Allocation of costs**

All costs are allocated between the expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Some costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis, e.g. estimated usage, as set out in Note 6.

#### **Employee benefits**

The costs of employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received. Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **Pension scheme**

The charity operates a defined contribution pension scheme. Pension costs charged in the Statement of Activities represent the contribution payable by the charity in the year.

#### **Operating leases**

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged to the SOFA in the year in which they accrue.

#### **Debtors and creditors receivable/payable within one year**

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

...CONTINUED

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 June 2025**

---

**3.4. Resources Expended - continued**

**Fund accounting**

Unrestricted funds comprise those funds which the Trustees are free to use in accordance with charitable objects.

Designated funds are those funds set aside by the Trustees out of the unrestricted general funds for specific future purposes or projects. Restricted funds are funds which have been given for particular purposes and projects.

Transfers to unrestricted funds from restricted funds represent the amounts earned by the Charity by way of management and consultancy fees. Or other transfers as permitted by the relevant funding agreements.

**Depreciation of tangible fixed assets**

Depreciation is provided on all tangible fixed assets at rates calculated to write off the full cost or valuation less estimated residual value of each asset over its estimated useful life. The principal rates in use are:

Equipment, fixtures and fittings 20% reducing balance

Computer equipment 100% on cost

**3.5. Tangible Fixed Assets and Depreciation**

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant & Machinery	20% reducing balance
Computer Equipment	100% on cost

**3.6. Cash and Cash Equivalents**

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

**3.7. Taxation**

LDCVS is a registered charity. All the company's income is applied to its charitable activities and the company is therefore exempt under current legislation from most forms of taxation (CTA 210s 475/476, 486 & 488 and ITA 2007 S532 & 534).

**4. Income from Donations and Legacies**

	<b>2025</b>	<b>2024</b>
	<b>Unrestricted funds £</b>	<b>Total funds £</b>
Donations and gifts	109	-

**5. Income from Charitable Activities**

	<b>2025</b>	<b>2024</b>		
	<b>Unrestricted funds £</b>	<b>Restricted funds £</b>	<b>Total funds £</b>	<b>Total funds £</b>
Charitable activities	367,401	319,726	687,127	710,659

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 June 2025**

---

**6. Income from Other Trading Activities**

	2025	2024
	Unrestricted funds	Total funds
	£	£
Grant administration	41,160	27,342
Accounting support & Independent Examinations	2,675	2,645
Payroll activities	5,104	4,978
Rent West Street	8,122	1,840
Rent Stanleys Community Centre	8,000	-
DB checks	2,795	2,135
Project income	-	3,625
Trybooking income	-	1,500
	<hr/>	<hr/>
	67,856	44,065
	<hr/>	<hr/>

**7. Investment Income**

	2025	2024
	Unrestricted funds	Total funds
	£	£
Bank interest receivable	10,209	29
	<hr/>	<hr/>
	10,238	11,151
	<hr/>	<hr/>

**8. Other Income**

	2025	2024
	Unrestricted funds	Total funds
	£	£
Other income	708	-
	<hr/>	<hr/>

**9. Analysis of Expenditure**

	2025			
	Activities undertaken directly	Grant funding of activities	Support costs	Total
	£	£	£	£
Charitable activities 2025	508,956	336,970	36,275	882,201
	<hr/>	<hr/>	<hr/>	<hr/>

	2024			
	Activities undertaken directly	Grant funding of activities	Support costs	Total
	£	£	£	£
Charitable activities 2024	349,683	344,488	48,203	742,374
	<hr/>	<hr/>	<hr/>	<hr/>

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 June 2025**

---

**10. Direct Costs**

	<b>2025</b>
	<b>Charitable activities</b>
	£
Fundraising activities:	
Events and training	37,766
DB check expenses	2,207
Stanleys Building repairs	76,225
Employee costs:	
Wages and salaries	311,751
Employers NI	21,780
Employers pensions - defined contribution schemes	14,072
Premises expenses:	
Premises costs	483
General administration:	
Management fees	41,160
Marketing and advertising costs	1,888
Data and telecommunications costs	1,624
	<hr/>
	508,956
	<hr/>
	<b>2024</b>
	<b>Charitable activities</b>
	£
Fundraising activities:	
Events and training	5,840
DB check expenses	1,724
Employee costs:	
Wages and salaries	280,211
Employers NI	20,234
Employers pensions - defined contribution schemes	12,518
General administration:	
Management fees	27,342
Computer software, IT consumables and maintenance	1,224
Marketing and advertising costs	590
	<hr/>
	349,683
	<hr/>

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 June 2025**

---

**11. Grants Payable**

	<b>2025</b>	<b>2024</b>
	<b>Grants to</b>	<b>Grants to</b>
	<b>Institutions</b>	<b>Institutions</b>
	<b>£</b>	<b>£</b>
Charitable activities	336,970	344,488

Grants paid to institutions, included above, are as follows:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
West End Morecambe Organisation	138,745	89,975
Grants supporting local charities under £25,000	59,795	254,513
Adult Social Care Grants 2025	50,000	-
Pots of Possibility CF	25,664	-
Pots of Possibility RF	60,451	-
Unrestricted grants	2,135	-
	<b>336,790</b>	<b>344,488</b>

**12. Support Costs**

	<b>2025</b>	<b>Charitable activities</b>
	<b>£</b>	<b>£</b>
Employee costs:		
Staff training	1,972	
Staff expenses	3,750	
Premises expenses:		
Rent	13,881	
General administration:		
Insurance	3,304	
Membership and licences	2,000	
Professional fees	2,000	
Subscriptions	3,965	
Payroll software	206	
Bank charges	70	
Other office costs	1,695	
Refreshments	503	
Christmas party	558	
Governance costs:		
Independent examiner's fees	1,980	
Other governance costs	391	
		<b>36,275</b>

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 June 2025**

---

	<b>2024</b>
	<b>Charitable activities</b>
	<b>£</b>
Employee costs:	
Staff training	1,449
Staff expenses	5,044
Premises expenses:	
Rent	16,041
General administration:	
Insurance	1,607
Kit and equipment	527
Membership and licences	1,330
Telecommunications and data costs	1,094
Professional fees	12,310
Investment and setup	300
Subscriptions	4,262
Payroll software	232
Bank charges	60
Other office costs	2,338
Other costs	350
Governance costs:	
Independent examiner's fees	1,056
Other governance costs	203
	<hr/>
	48,203
	<hr/>

**13. Independent Examiner's Remuneration**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Independent examination of the financial statements	1,980	1,056
	<hr/>	<hr/>

**14. Staff Costs**

Staff costs were as follows:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Wages and salaries	311,751	280,211
Social security costs	21,780	20,234
Other pension costs	14,072	12,518
	<hr/>	<hr/>
	347,603	312,963

No employees received employee benefits (excluding employer pension costs) for the reporting period of more than £60,000.

**15. Average Number of Employees**

Average number of employees during the year was: 11 (2024: 11)

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 June 2025**

**16. Tangible Assets**

	<b>Land &amp; Property</b>			
	<b>Restricted</b>	<b>Plant &amp; Machinery</b>	<b>Computer Equipment</b>	<b>Total</b>
	£	£	£	£
<b>Cost</b>				
As at 1 July 2024	-	26,360	41,485	67,845
Additions	157,351	-	-	157,351
As at 30 June 2025	<b>157,351</b>	<b>26,360</b>	<b>41,485</b>	<b>225,196</b>
<b>Depreciation</b>				
As at 1 July 2024	-	26,360	41,485	67,845
As at 30 June 2025	-	26,360	41,485	67,845
<b>Net Book Value</b>				
As at 30 June 2025	<b>157,351</b>	-	-	157,351
As at 1 July 2024	-	-	-	-

The building purchase relates to Stanleys Community Centre as part of the West End Morecambe Partnership and has been valued at cost.

**17. Debtors**

	<b>2025</b>	<b>2024</b>
	£	£
<b>Due within one year</b>		
Trade debtors	115	399
	<b>115</b>	<b>399</b>

**18. Creditors: Amounts Falling Due Within One Year**

	<b>2025</b>	<b>2024</b>
	£	£
Accruals and deferred income	2,339	2,339
	<b>2,339</b>	<b>2,339</b>

**19. Other Commitments**

The company entered into a rental agreement that results in commitments under non- cancellable operating leases as set out below:

	<b>2025</b>	<b>2024</b>
	£	£
Not later than one year	-	10,104
Later than one year and not later than five years	10,476	-
	<b>10,476</b>	<b>10,104</b>

**20. Pension Commitments**

The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund.

During the year the charge to the statement of financial activities in respect of defined contribution schemes was £14,072 (2024: £12,518).

At the balance sheet date contributions of £NIL were due to the fund and are included in creditors.

**Lancaster District Community and Voluntary Solutions**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 June 2025**

**21. Movement in Funds**

	<b>As at 1 July 2024</b>	<b>Income</b>	<b>Expenditure</b>	<b>Transfers</b>	<b>As at 30 June 2025</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Unrestricted funds</b>					
General:					
General unrestricted fund	99,292	370,058	(425,011)	(6,160)	38,179
Designated:					
Designated Funds	118,000	-	-	-	118,000
Stanleys	-	76,225	(76,225)	-	-
<b>Total unrestricted funds</b>	<b>217,292</b>	<b>446,283</b>	<b>(501,236)</b>	<b>(6,160)</b>	<b>156,179</b>
<b>Restricted funds</b>					
Restricted Funds	361,728	319,755	(380,965)	6,160	306,678
<b>Total funds</b>	<b>579,020</b>	<b>766,038</b>	<b>(882,201)</b>	<b>-</b>	<b>462,857</b>

Part of the restricted fund (£157,351) is held in freehold property on the balance sheet.

	<b>As at 1 July 2023</b>	<b>Income</b>	<b>Expenditure</b>	<b>Transfers</b>	<b>As at 30 June 2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Unrestricted funds</b>					
General:					
General unrestricted fund	223,217	281,940	(365,532)	(40,333)	99,292
Designated:					
Designated Funds	55,000	-	-	63,000	118,000
<b>Total unrestricted funds</b>	<b>278,217</b>	<b>281,940</b>	<b>(365,532)</b>	<b>22,667</b>	<b>217,292</b>
<b>Restricted funds</b>					
Restricted Funds	277,302	483,935	(376,842)	(22,667)	361,728
<b>Total funds</b>	<b>555,519</b>	<b>765,875</b>	<b>(742,374)</b>	<b>-</b>	<b>579,020</b>

**22. Transactions with Trustees**

None of the trustees received any remuneration or any other benefits from an employment with the charity or a related entity during the current or previous year.

No trustee expenses have been incurred.

**23. Related Party Disclosures**

There have been no related party transactions in the reporting period that require disclosure.

**24. Company limited by guarantee**

The company is limited by guarantee and has no share capital.

Every member of the company undertakes to contribute to the assets of the company, in the event of a winding up, such an amount as may be required not exceeding £1.



**Issuer** Accounts Matters Limited

**Document generated** Mon, 19th Jan 2026 14:54:32 GMT

**Document fingerprint** f8925d70ab0b05bd93995d2555220685

#### Parties involved with this document

Document processed	Party + Fingerprint
Wed, 21st Jan 2026 11:59:22 GMT	Professor Paul Jebb - Signer (a17c9fcb9446ca0ace9189543e17cf7d)
Wed, 21st Jan 2026 16:10:42 GMT	Ms Emma Jane Seddon - Signer (551bd99921f36e20cdab09c300e8bf7a)

#### Audit history log

Date	Action
Mon, 19th Jan 2026 14:54:32 GMT	Envelope generated with fingerprint 8802d9489058efeed187e304e7ce8cc5 (35.176.231.177)
Mon, 19th Jan 2026 14:54:32 GMT	Document generated with fingerprint f8925d70ab0b05bd93995d2555220685. (35.176.231.177)
Mon, 19th Jan 2026 14:54:32 GMT	Professor Paul Jebb has been assigned to this envelope. (35.176.231.177)
Mon, 19th Jan 2026 14:54:32 GMT	Ms Emma Jane Seddon has been assigned to this envelope. (35.176.231.177)
Mon, 19th Jan 2026 14:54:46 GMT	Envelope generated
Mon, 19th Jan 2026 14:54:46 GMT	Sent the envelope to Professor Paul Jebb for signing
Mon, 19th Jan 2026 14:54:46 GMT	Document emailed to party email
Wed, 21st Jan 2026 11:57:46 GMT	Sent Professor Paul Jebb a reminder to sign the document. (18.133.63.166)
Wed, 21st Jan 2026 11:58:17 GMT	Professor Paul Jebb viewed the envelope (208.127.42.201)
Wed, 21st Jan 2026 11:59:22 GMT	Professor Paul Jebb signed the envelope (208.127.42.201)
Wed, 21st Jan 2026 11:59:22 GMT	Sent the envelope to Ms Emma Jane Seddon for signing (208.127.42.201)
Wed, 21st Jan 2026 11:59:23 GMT	Document emailed to party email
Wed, 21st Jan 2026 16:00:40 GMT	Ms Emma Jane Seddon viewed the envelope (217.114.49.194)
Wed, 21st Jan 2026 16:10:42 GMT	Ms Emma Jane Seddon signed the envelope (217.114.49.194)
Wed, 21st Jan 2026 16:10:42 GMT	This envelope has been signed by all parties (217.114.49.194)
Wed, 21st Jan 2026 16:10:42 GMT	Signed document confirmation emailed to party email (217.114.49.194)
Wed, 21st Jan 2026 16:10:42 GMT	Signed document confirmation emailed to party email (217.114.49.194)
Wed, 21st Jan 2026 16:10:42 GMT	Signed document confirmation emails have been sent to all parties.
	Document URL:

<https://api.signable.app/shareable/envelope?t=89014877-2eb5-436d-854a-23f1d54b9e2b> (217.114.49.194)



---

**Issuer** Accounts Matters Limited

**Document generated** Fri, 23rd Jan 2026 10:58:58 GMT

**Document fingerprint** 95117c7b9570fc118cf1caa979d26d11

---

#### Parties involved with this document

Document processed	Party + Fingerprint
Fri, 23rd Jan 2026 11:16:09 GMT	Christine Harwood - Signer (1f2335f1698d688b91e75665ff0a3f2f)

#### Audit history log

Date	Action
Fri, 23rd Jan 2026 10:58:58 GMT	Envelope generated with fingerprint 30484116a4db1483899be9b06961a7fa (35.176.231.177)
Fri, 23rd Jan 2026 10:58:58 GMT	Document generated with fingerprint 95117c7b9570fc118cf1caa979d26d11. (35.176.231.177)
Fri, 23rd Jan 2026 10:58:58 GMT	Christine Harwood has been assigned to this envelope. (35.176.231.177)
Fri, 23rd Jan 2026 10:59:24 GMT	Envelope generated
Fri, 23rd Jan 2026 10:59:24 GMT	Sent the envelope to Christine Harwood for signing
Fri, 23rd Jan 2026 10:59:24 GMT	Document emailed to party email
Fri, 23rd Jan 2026 11:15:22 GMT	Christine Harwood viewed the envelope (185.86.23.90)
Fri, 23rd Jan 2026 11:16:09 GMT	Christine Harwood signed the envelope (185.86.23.90)
Fri, 23rd Jan 2026 11:16:09 GMT	This envelope has been signed by all parties (185.86.23.90)
Fri, 23rd Jan 2026 11:16:09 GMT	Signed document confirmation emailed to party email (185.86.23.90)
Fri, 23rd Jan 2026 11:16:09 GMT	Signed document confirmation emails have been sent to all parties.
	Document URL: <a href="https://api.signable.app/shareable/envelope?t=faeb516c-6b14-4f6d-894e-5620fdb8b1a">https://api.signable.app/shareable/envelope?t=faeb516c-6b14-4f6d-894e-5620fdb8b1a</a> (185.86.23.90)